



C-DEC 233/5  
5/11/24

## **COUNCIL — 233RD SESSION**

### **FIFTH MEETING**

**(COUNCIL CHAMBER, FRIDAY, 1 NOVEMBER 2024 AT 1000 HOURS)**

### **SUMMARY OF DECISIONS**

#### **CLOSED MEETING**

*Not available*

#### **OPEN MEETING**

#### **ICAO Strategic Plan 2026 – 2050**

9. The Council considered this item on the basis of C-WP/15607, which pursuant to C-DEC 232/10, presented a revised version of the ICAO Long-term Strategic Plan 2026-2050. The Council also had for consideration an oral report thereon from the Committee on Governance (COG).
10. Following consideration, the Council:
  - a) expressed its sincere appreciation to the Secretariat, the Secretary General, and the Chairperson and Members of the Council Consultative Group on the Strategic Plan for their hard, and inclusive work, as well as the collaborative approach in developing the Strategic Plan, and especially for the positive engagement with Member States to ensure the Plan was responsive to the needs and expectations of Member States, both for their current purposes, as well as within a longer-term timeframe;
  - b) underscored the importance and value of the Strategic Plan as a centrepiece document in framing the future direction of the Organization, and in delivering positive and constructive long-term outcomes for Member States and other stakeholders, including air passengers;
  - c) approved the ICAO Long-term Strategic Plan 2026-2050, as contained in the Appendix to C-WP/15607, subject to the inclusion of the additional amendments proposed by the COG thereto as indicated in its oral report, namely, to replace the term “orderly growth” with “strong growth” in the Foreword and introduction of the Plan, and under the section on High Priority Enablers, to amend the sentence “Innovation actively promotes ideas on new ways of doing things that support the Organization’s Strategic Goals [...],” to read as follows, “Innovation actively promotes new solutions that support the Organization’s Strategic Goals [...]”; and

- d) invited the Secretary General to inform Member States of this decision and to disseminate the Strategic Plan, accordingly.

### **Budget of the Organization for 2026-2027-2028 - Indicators, Efficiencies, and Sources of Funding**

11. The Council considered this item on the basis of C-WP/15609, which set forth assumptions and indicators to facilitate the preparation of the Regular Budget for the 2026-2028 triennium. The Council also had for consideration an oral report (Revision No. 1) thereon from the Finance Committee (FIC).

12. Following consideration, the Council:

- a) confirmed that Assumptions 1 to 4, as indicated in C-WP/15609, should be used as the basis for the preparation of the Draft Regular Budget scenarios for the 2026-2028 triennium;
- b) agreed that the decision to rename the Operational Reserve should be deferred until the next Council Session, and in so doing, requested that the Secretariat provide the Council with additional information relating to the context for the establishment of the Operational Reserve; and
- c) emphasized the importance of ensuring alignment between the Organization's planning and budgeting, and in that regard, reiterated that the structure of the triennial Business Plan, should serve as the basis for the preparation of the triennial budget.

### **New Quality Management Approach in the Capacity Development and Implementation Bureau**

13. The Council considered this item on the basis of C-WP/15612, which pursuant to C-DEC 230/4, reported on the progress made thus far with respect to the implementation of the new quality management approach in CDI, including lessons learned and recommendations arising from the transition period. The Council also had for consideration an oral report thereon from the Technical Cooperation and Implementation Support Committee (TCC).

14. Following consideration, the Council:

- a) took note of the information contained in C-WP/15612 regarding the progress made by CDI in implementing its new quality management approach; and
- b) requested that the Secretariat undertake further efforts to develop an external assessment mechanism of CDI's quality management system as part of the Bureau's new quality management approach, in addition to the internal audit process which is already included thereunder.

### **2025 Extrabudgetary Funds budget estimates and update of the 2024 Administrative and Operational Services Cost (AOSC) income and expenditures**

15. The Council considered this item on the basis of C-WP/15640, which presented a report on the 2025 Extrabudgetary Funds budget estimates, as well as an update regarding the Administrative and Operational Services Cost (AOSC) budget for 2024. The Council also had for consideration an oral report thereon from the Technical Cooperation and Implementation Support Committee (TCC).

16. Following consideration, the Council:

- a) approved in-principle the updated AOSC Fund budget for 2025, as presented in Appendix D to C-WP/15640, in accordance with Financial Regulation 9.5, on the understanding that the Secretary General would elaborate and provide justification for the new posts that were being proposed to be funded from the AOSC Fund, and in this regard, agreed that a final decision on the funding of these new posts would be taken in the context of the discussions related to the Regular Budget for the next triennium, once a mechanism had been developed that would accommodate a future cost recovery arrangement between the AOSC Fund and the Regular Programme, it being recalled that AOSC funds should be used exclusively for technical assistance and technical cooperation activities;
- b) noted the preliminary budget estimates for the ARGF, as well the projected fundraising goals for Resource Mobilization, for the years 2025 to 2027; and
- c) while welcoming the upward trend in CDI's programme implementation volume and the positive projections for the future of the programme, underlined the risks associated to CDI's continued reliance on large-scale projects and on interest-based income, and in that connection recommended that the Secretariat continue to explore measures to mitigate these risks, including through an increased focus on CDI's more sustainable business models, particularly its training and membership activities.

#### **Any other business**

#### **Condolences**

17. The Council expressed its condolences to the Government and peoples of Spain following the loss of life and severe destruction caused as a result of the recent flooding.

— END —