ICAO Air Cargo Development Forum Features of successful of air cargo hubs

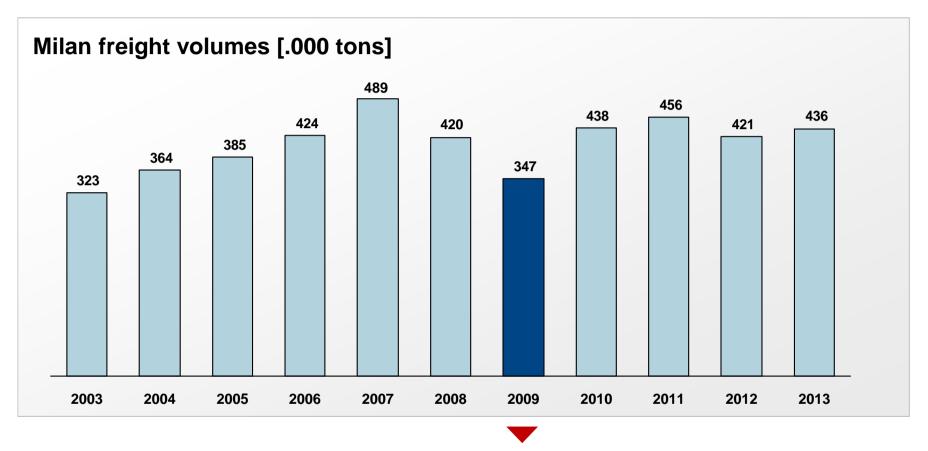
The Milan Malpensa experience



Zhengzhou, 4<sup>th</sup> September 2014



# In 2009 freight volumes dropped down after main carrier's de-hubbing



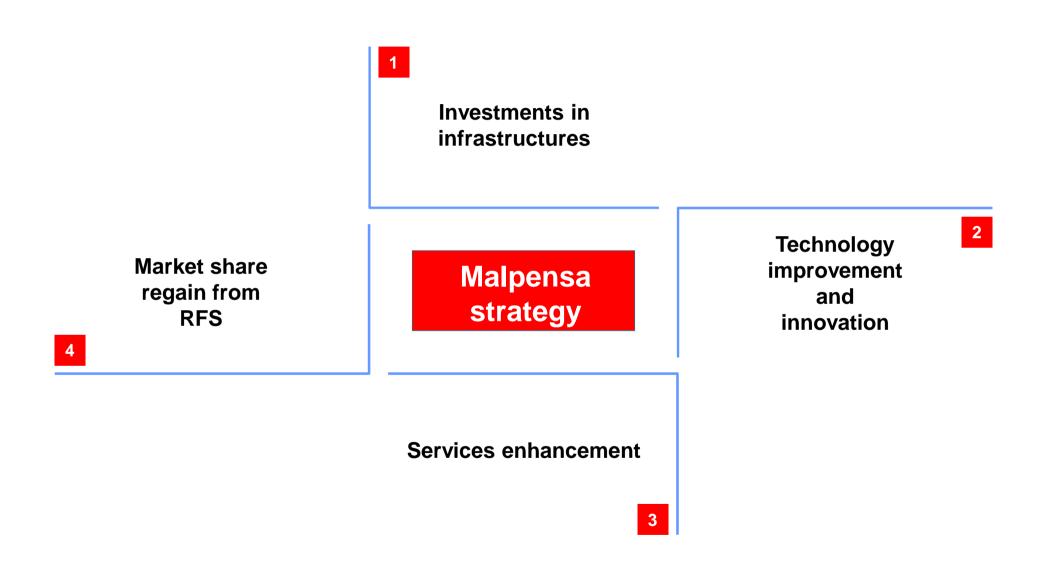
Pax dropped from 23,7 mio to 19 mio

Other negative elements impacting Milan air cargo system:

- Bankrupt of leading italian carrier operator
- Persistent economic downturn affecting cargo volumes worldwide



Malpensa reacted firmly to recover its share in the market





# The improvement of existing infrastructures is crucial to attract new players and optimize operations

- Investments already allocated: 70 EUR millions for urbanization works and aircrafts apron
- New infrastructures will double existing freight handling facilities from 500,000-560,000 tonnes to approx. 1 million tonnes per year
- Additional "first line" warehouses: 45.000 sqm (3 buildings)
- 7 new parking stands for code F aircrafts (or up to 13 positions for code D or E aircrafts)
- Wide manoeuvring areas for trucks
- Other potential investments depending on market demand



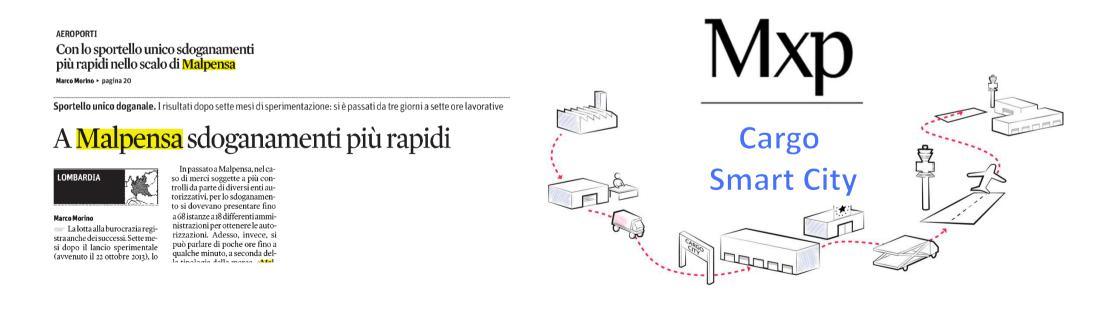
Malpensa strategy



# Technology improvement and innovation is the key factor to keep pace with the market

 In October 2013 has been activated a "Single window procedure" for custom and health control allowing savings in timing and costs Technology improvemen

 Malpensa is developing a common and unique technological platform aiming at simplifying the access and exchange of information between all operators (airlines, handlers, customs, forwarders...) involved in the process





# A full range of new services designed to address operators specific needs



- Perishable warehousing facilities with cold rooms and areas for livestock
- Caveau with top security standards (biometric check access, temperature and humidity control, flood and vibration detection system, anti-flooding system)
- Cross border health inspections with veterinary and phytohealth services
- Full facilities to support all operation requirements including 24 hour import/ export custom clearance operations and payment of tolls and taxes
- Express courier facilities
- 24 hour opening: no curfew!

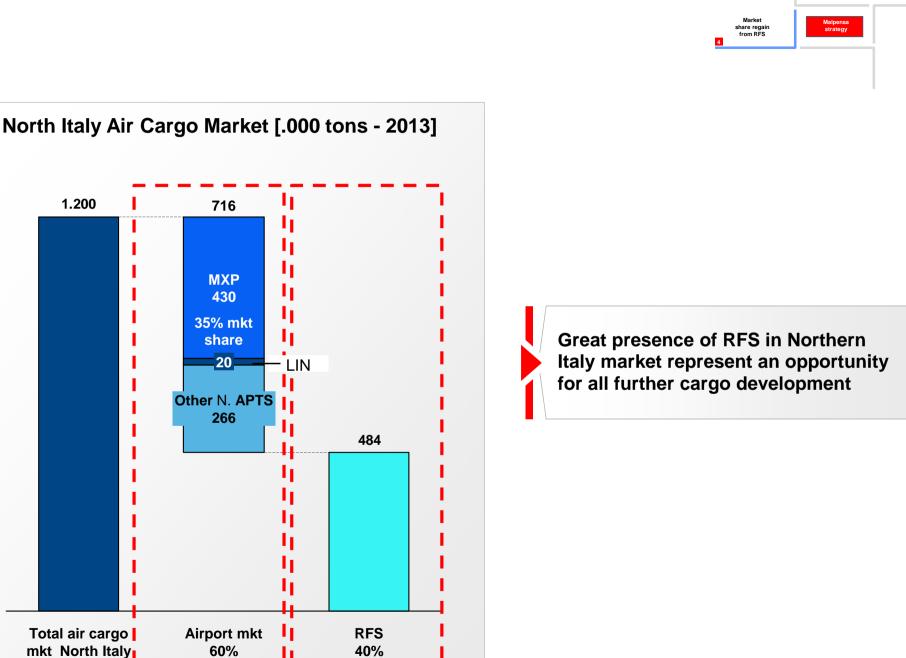






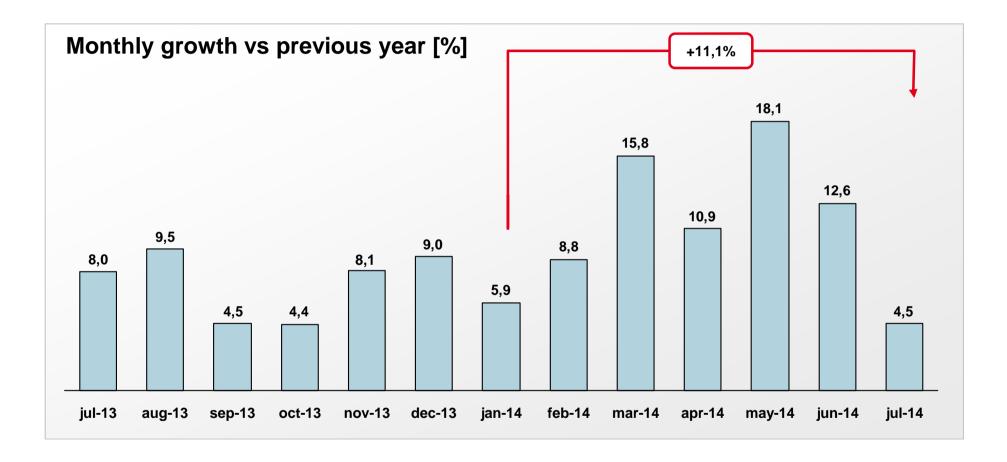


#### Malpensa is regaining market share from RFS





After being affected by the economic downturn, Malpensa was able to constantly recover beginning from second half 2013



Moreover... in 2013 Malpensa achieved the important *Air Cargo Award of Excellence* following a survey between airlines based on four quality parameters

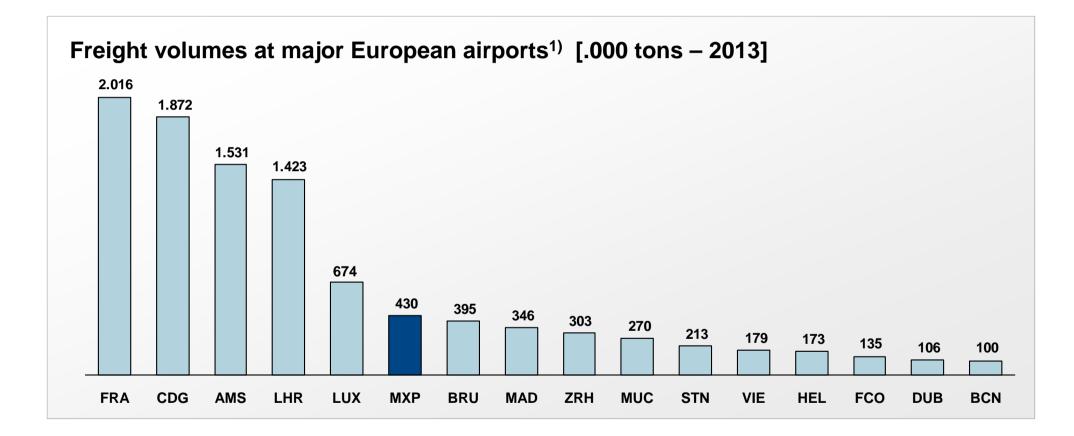


Moreover...In 2014 Malpensa achieved the important Air Cargo Award of Excellence

Air Gargo Award of Excellence for the category Airports Europe 400,000 to 999,999 tonnes This award is presented to Milano Malpensa for achieving Air Gargo Excellence and a superior overall rating as determined by the readers of Air Gargo World magazine Here teince Steve Prince, Sublisher Air Gargo World Air Cargo Excellence Award



Today Malpensa is the first Italian airport for freight and ranks #6 among the Top European Cargo airports



1) Excluding mainly courier stations



### Thank you!